Staff Engagement

Critical Access Hospital Quality Improvement Bootcamp 2023





Texas Hospital Association Foundation





Learning Objectives

Identify levels of staff engagement

Discuss importance of staff engagement

Identify techniques and strategies to engage staff

What is staff engagement?

- + "...level of enthusiasm and dedication a worker feels towards their jobs."
- + "...display a commitment to a company's values and goals."
- + "...the strength of the mental and emotional connection employees feel toward the work they do, their teams, and their organization."
- + ..."deep, long-term connection to the organization."



Levels of Staff Engagement

Highly Engaged Intend to stay long term

Collaborative Positive "brand advocates" Moderately Engaged

See opportunities for improvement Something holding them back

Hesitant to accept responsibly



Indifferent At-risk behavior Lack motivation

High risk for turnover Disengaged

Disruptive Negative Disconnected from mission/vision



Employee engagement is not:

Employee happiness

Employee satisfaction

Employee wellbeing

Drivers of employee engagement

Job

- + Utilize strengths
- + Interesting and challenging
- + Information and resources needed



Leadership

- + Trust to lead the organization
- Value people as their most important resource
- + Demonstrate integrity



Organization

- + My opinions count
- Professional growth and career development
- + Recognition for contribution
- + Believe organization will be successful



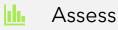
Why is employee engagement so important?



Strategies to engage staff

Solution Uphold core values

- Provide opportunities for growth
- Promote from within
- **Recognition**
- **Hold employees and leadership accountable**
- Create space for honest feedback



Strategies to engage staff in Quality and Process Improvement

- + Build relationships and trust
- + Transparency
- + Encourage feedback and suggestions and then follow up!
- + Psychological safety
- + Training and education









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