## Staff Engagement

Critical Access Hospital Quality Improvement Bootcamp 2023





Texas Hospital Association Foundation





## Learning Objectives

Identify levels of staff engagement

Discuss importance of staff engagement

Identify techniques and strategies to engage staff

## What is staff engagement?

- + "...level of enthusiasm and dedication a worker feels towards their jobs."
- + "...display a commitment to a company's values and goals."
- + "...the strength of the mental and emotional connection employees feel toward the work they do, their teams, and their organization."
- + ..."deep, long-term connection to the organization."



## Levels of Staff Engagement

Highly Engaged Intend to stay long term

Collaborative Positive "brand advocates" Moderately Engaged

See opportunities for improvement Something holding them back

Hesitant to accept responsibly



Indifferent At-risk behavior Lack motivation

High risk for turnover Disengaged

Disruptive Negative Disconnected from mission/vision



#### Employee engagement is not:

**Employee happiness** 

**Employee satisfaction** 

**Employee wellbeing** 

## **Drivers of employee engagement**

#### Job

- + Utilize strengths
- + Interesting and challenging
- + Information and resources needed



#### Leadership

- + Trust to lead the organization
- Value people as their most important resource
- + Demonstrate integrity



#### Organization

- + My opinions count
- Professional growth and career development
- + Recognition for contribution
- + Believe organization will be successful



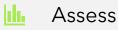
# Why is employee engagement so important?



### Strategies to engage staff

Solution Uphold core values

- Provide opportunities for growth
- Promote from within
- **Recognition**
- **Hold employees and leadership accountable**
- Create space for honest feedback



# Strategies to engage staff in Quality and Process Improvement

- + Build relationships and trust
- + Transparency
- + Encourage feedback and suggestions and then follow up!
- + Psychological safety
- + Training and education









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