



**Invited Guests**

## **THA Board of Trustees Meeting**

**Via Zoom**

**Friday, November 10, 2023**

**10:00 a.m. - Noon**



## OFFICERS

**Chair:** **Erin S. Asprec\***  
Executive Vice President and Chief  
Operating Officer  
Memorial Hermann Health System  
Houston



**Chair-Elect:** **Brad D. Holland, FACHE\***  
President/CEO  
Hendrick Health System  
Abilene



**Immediate Past Chair:** **Erol Akdamar, FACHE\***  
President  
American Group  
HCA Healthcare  
Nashville, TN



**Secretary:** **Kirk King, FACHE\***  
Executive Vice President-Hospital  
Channel Chief Operating Officer  
Texas Health Resources  
Arlington



**THA President/CEO:** **John Hawkins\***  
President/CEO  
Texas Hospital Association  
Austin



## TRUSTEES

**Sam Bagchi, M.D.\***  
Executive Vice President, Chief  
Clinical Officer  
CHRISTUS Health  
Irving



**Gregory L. Haralson, FACHE**  
Senior Vice President & CEO  
Memorial Hermann Texas Medical  
Center  
Houston



**Jim R. Kendrick, FACHE\***  
CEO  
Community Hospital Corporation  
Plano



**Donald Baker, CPA**  
Regional President  
UT Health East Texas  
Tyler



**Allen Harrison**  
North Texas Division President  
Medical City Healthcare  
Dallas



**T. Douglas Lawson, Ph.D.**  
CEO  
St. Luke's Health System  
Houston



**Jacob Cintron, FACHE\***  
CEO  
University Medical Center of El Paso  
El Paso



**Brandy Hart, LPC-S**  
Regional Vice President, Behavioral  
Health  
HCA Healthcare  
Texas



**Peter McCanna\***  
Chief Executive Officer  
Baylor Scott & White Health  
Dallas



**Cris Daskevich, FACHE\***  
CEO  
CHRISTUS Children's  
San Antonio



**Holly Holcomb, RN**  
CEO  
Childress Regional Medical Center



**Christopher R. Sandles, FACHE**  
President, Hospital Operations  
University Health  
San Antonio



**Cory Edmondson, FACHE**  
President/CEO  
Peterson Health  
Kerrville



**Jason D. Jennings, FACHE**  
President  
College Station Region  
Baylor Scott & White Health  
College Station



**Charles A (Chuck) Stark**  
Regional VP S Texas - Acute Care  
Division  
South Texas Health System  
Edinburg



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**Matthew (Matt) Stone**  
Group President – Central Group  
Tenet Health  
Dallas



**Susan Turley, CPA**  
President  
DHR Health  
Edinburg



**Pamela Stoyanoff, CPA, FACHE**  
President/ COO  
Methodist Health System  
Dallas



**James E. Vaneek**  
CEO  
Columbus Community Hospital  
Columbus



**Debra (Debbie) F. Sukin, Ph.D., FACHE**  
CEO/Regional SVP  
Houston Methodist Hospital  
The Woodlands/  
Houston Methodist  
Shenandoah



**John Zerwas, M.D.**  
Executive Vice Chancellor for  
Health Affairs  
The University of Texas System  
Austin



**Terry Scoggin, CPA**  
CEO  
Titus Regional Medical Center  
Mount Pleasant  
**Council on Policy  
Development Chair**



**Andy Davis**  
President & CEO  
Ascension Texas  
Austin  
**Council on Policy  
Development Vice Chair**



**Joe Bob Burgin**  
Board Member  
CHRISTUS Trinity Sulphur Springs  
Sulphur Springs  
**Texas Healthcare  
Trustees Chair**



*\*2023 THA Executive Committee Member*

## HISTORY

In 1930, the Texas Hospital Association was founded by a handful of hospital administrators who recognized the value of working together to provide superior health care. Since then, the health care industry has changed dramatically – and so has THA. Today, THA is one of the largest, most respected health care associations in the country and the only statewide organization that represents the interests of all Texas hospitals and health care systems.

## MISSION

Serving Texas hospitals as the trusted source and unified voice to influence excellence in health care for all Texans.

## VISION

Leading change to support all Texas hospitals to deliver accessible, affordable, high-quality health care.

## VALUES

### Integrity

Demonstrating accountability, transparency and ethics through our actions.

### Teamwork

Respecting each other's voice and opinion through effective communication and collaboration.

### Service

Anticipating the needs of others while providing a high-quality, consistent and personalized experience.

**PRESIDING OFFICER: ERIN S. ASPREC**

10:00 a.m. **I. CALL TO ORDER**

- A. Call to Order and Certification of Quorum (Erin Asprec)
- B. Board Meeting Objectives (John Hawkins)

**II. CONFLICT OF INTEREST** (Steve Wohleb)

10:15 a.m. **III. CONSENT AGENDA**

**Acceptance**

*Under consent agenda procedure, a motion is made to accept all items as a group. First, the group of action items is addressed. Then, the reports are accepted. This action does not indicate approval of actions within the report, but simply indicates that the Board accepts the information as having been received and instructs staff to pass items along which require further action to appropriate committees. Should any trustee wish to discuss any report separately, that trustee should request that the report be excluded from the motion.*

A. Recommendations

**Action**

- 1. Approval of September 7, 2023 THA Board Planning Session Meeting Minutes
- 2. Approval of September 8, 2023 THA Board Meeting Minutes
- 3. Approval of Other Minutes
- 4. Approval of Trustee Absences
- 5. Approval of Endorsed Partners

B. Reports

**Information**

- 1. THA Chair-Elect Appointments for 2024
- 2. Stockholder's Report for the Subsidiary Corporations
- 3. Report on 2024 Membership Dues

**MISSION:** Serving Texas hospitals as the trusted source and unified voice to influence excellence in health care for all Texans.

**VISION:** Leading change to support all Texas hospitals to deliver accessible, affordable, high-quality health care.



- 10:30 a.m. **IV. RECOMMENDATIONS/REPORTS**
- A. Recommendation of the THA Nominating Committee to the THA Board (Erol Akdamar) **Action**
  - B. Recommendations of the THA Governance Committee (Brad Holland) **Action**
  - C. Recommendation that Elmer G. Ellis be Recognized as the 2023 Legends Award Recipient **Action**
  - D. Financial Report as of July 31, 2023 (Jim Kendrick) **Information**
  - E. Recommendations from October 19 Finance Committee Meeting – THA 2024 Budget (Jim Kendrick) **Action**
  - F. Proposal for Health Plan Data Collection and Analysis (Cameron Duncan, Matt Turner, Heather De La Garza) **Action**
- 11:00 a.m. **V. ADVOCACY REPORTS** **Information**
- A. State Advocacy Update (Jennifer Banda, Steve Wohleb)
  - B. THA Special Committee on Medicaid Funding and Payment Options Update (John Hawkins)
    - 1. Directed Payment Proposals
  - C. Project Pushback Update (John Hawkins)
  - D. Federal Issues (Cameron Krier Massey, THA and David Pearson, AHA)
- 11:15 a.m. **VI. HOSPAC REPORT** (Carrie Kroll) **Information**
- 11:20 a.m. **VII. THA INTERNAL REPORTS/UPDATES** **Information**
- A. THA Annual Conference & Expo, February 15-16, 2024 (Lindsay Thompson)
- 11:30 a.m. **VIII. PRESIDENT’S REPORT** (John Hawkins) **Information**
- A. THA Board Election Results
  - B. THA Schedule of Major Events
  - C. 2023 THA Award Recipients
  - D. CEO Comments



11:40 a.m.	<b>IX. REPORT OF THE TEXAS HEALTHCARE TRUSTEES</b> (Joe Bob Burgin, THT Chair)	<b>Information</b>
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11:45 a.m.      **X.      ADJOURN**

NEXT THA BOARD MEETING: Wednesday, February 14, 2024, Hyatt Regency Dallas

## CONFLICT OF INTEREST

### **Conflict of Interest Declaration and Management Process for Board Meetings**

THA's Code of Conduct and Compliance Program describes generally THA's process for identifying and managing conflicts of interest. With regard to board meetings, at the appropriate time on the agenda of each meeting of the governing body of a THA Family of Companies entity, members of the governing body must declare any known conflict of interest or a potential conflict of interest with regard to any item on the agenda.

***If a Board member indicates that he/she has a conflict of interest with respect to an agenda item,*** the conflict will need to be managed. The Board member must identify what agenda item is implicated and the nature of the conflict, and a management plan must be discussed and made at that time. If it is determined, after discussion, that no conflict of interest exists, no management plan is required. If it is determined that a Board member has a conflict of interest on any agenda item, when the agenda item comes up, that member must not vote or use his or her personal influence on the matter and should not be counted in determining the quorum during the discussion. This restriction on participation does not prevent a Board member from briefly stating his or her position on the matter or from answering pertinent questions from other Board members or staff. Depending on the nature of the issue, however, the Board member may be asked to recuse himself or herself from the discussion entirely. The management plan should address these issues if applicable.

***If no Board member indicates that he/she has a conflict of interest with respect to an agenda item,*** the Chair may proceed with the remainder of the agenda. If a conflict with an agenda item is identified at any point during the meeting, the issue must be immediately raised with the Chair prior to any discussion on the item, and the process described above related to the management of the conflict should be followed.

Minutes of the meeting related to the declaration and management of conflicts of interest must accurately reflect that the process above was followed.

Board members are reminded that they must also declare any known conflicts of interest on the annual disclosure statement, and as potential conflicts of interest arise during the year.

Questions about these processes or any individual's obligations related to conflicts of interest should be directed to THA's Chief Compliance Officer, Steve Wohleb, at [swohleb@tha.org](mailto:swohleb@tha.org).

## REPORT TO THE THA BOARD OF TRUSTEES

November 10, 2023

### THA Chair-Elect Appointments for 2024

#### Audit and Compliance Committee

Position	Appointed Members	Term Expires
<b>Chair</b>	Erin Asprec, Memorial Hermann Health System, Houston	Dec. 31, 2024
<b>Vice Chair</b>	Allen Harrison, Medical City Healthcare, Dallas	Dec. 31, 2024
<b>Member</b>	Susan Turley, DHR Health, Edinburg	Dec. 31, 2024
<b>Financial Rep</b>	Kody Gann, Guadalupe Regional Medical Center, Seguin	Dec. 31, 2024
<b>Financial Rep</b>	Joseph Sereno, Baptist Medical Center, San Antonio	Dec. 31, 2024
<b>Ex-Officio Member</b>	John Hawkins, THA	Dec. 31, 2024
<b>Staff Rep</b>	Ignacio Zamarron, THA	Dec. 31, 2024

#### Finance Committee

Position	Appointed Members	Term Expires
<b>Chair</b>	Cory Edmondson, Peterson Health, Kerrville	Dec. 31, 2024
<b>Vice Chair</b>	Jason Jennings, Baylor Scott & White Health – College Station	Dec. 31, 2024
<b>Member</b>	Raul Zamora, Uvalde Memorial Hospital	Dec. 31, 2024
<b>Member</b>	Steven (Steve) Ewing, Medical Center Health System, Odessa	Dec. 31, 2024
<b>Member</b>	Bryan Lee, Memorial Hermann Texas Medical Center, Houston	Dec. 31, 2024
<b>Member</b>	Michelle Hays, Scottish Rite for Children, Dallas	Dec. 31, 2024
<b>Staff Rep</b>	Ignacio Zamarron, THA	Dec. 31, 2024



### Governance Committee

Position	Appointed Members	Term Expires
Chair	Jim Kendrick, Community Hospital Corporation, Plano	Dec. 31, 2024
Vice Chair	Erin Asprec, Memorial Hermann Health System, Houston	Dec. 31, 2024
Member	Erol Akdamar, HCA Healthcare, Nashville	Dec. 31, 2024
Member	Marc Boom, M.D., Houston Methodist	Dec. 31, 2024
Member	Phyllis Cowling, CPA, United Regional Health Care System, Wichita Falls	Dec. 31, 2024
Member	Chris Durovich, Children's Health, Dallas	Dec. 31, 2024
Staff Representative	John Hawkins, THA	Dec. 31, 2024

### Nominating Committee

Position	Appointed Members	Term Expires
Chair	Erin Asprec, Memorial Hermann Health System, Houston	Dec. 31, 2024
Member	Erol Akdamar, HCA Healthcare, Nashville	Dec. 31, 2024
Member	Brad Holland, Hendrick Health System, Abilene	Dec. 31, 2024
Member	Jim Kendrick, Community Hospital Corporation, Plano	Dec. 31, 2024
Member	Sam Bagchi, M.D., CHRISTUS Health, Irving	Dec. 31, 2024
Member	Barclay Berdan, Texas Health Resources, Arlington	Dec. 31, 2024
Member	Phyllis Cowling, United Regional Health Care System, Wichita Falls	Dec. 31, 2024
Member	Marc Boom, M.D., Houston Methodist	Dec. 31, 2024
Member	Terry Scoggin, Titus Regional Medical Center, Mount Pleasant	Dec. 31, 2024
Staff Rep	John Hawkins, THA	Dec. 31, 2024

### Appointments Committee

Position	Appointed Members	Term Expires
Member	Jim Kendrick, Community Hospital Corporation, Plano	Dec. 31, 2024
Member	John Hawkins, THA	Dec. 31, 2024
Member	Terry Scoggin, CPA, Titus Regional Medical Center, Mount Pleasant	Dec. 31, 2024
Staff Rep	Jennifer Banda, THA	Dec. 31, 2024

### Committee on Excellence in Community Service Award

Position	Appointed Members	Term Expires
Chair	Shona Sowell, Texas Health Hospital Frisco	Dec. 31, 2024
Member	Kathleen Avila, Harlingen Medical Center	Dec. 31, 2024
Member	Cynthia Green, MidCoast Health System, Llano	Dec. 31, 2024
Member	Trip Lyles, Baptist Health System, San Antonio	Dec. 31, 2024
Member	Debbie Splinter, BSW Texas Spine & Joint Hospital, Tyler	Dec. 31, 2024
Staff Rep	Susan Jones, RN, THA	Dec. 31, 2024

### Earl M. Collier Award Selection Committee

Position	Appointed Members	Term Expires
Chair	Brad Holland, Hendrick Health System, Abilene	Dec. 31, 2024
Member	Erin Asprec, Memorial Hermann Health System, Houston	Dec. 31, 2024
Member	Douglas (Doug) Lawson, Ph.D., St. Luke's Health System, Houston	Dec. 31, 2024
Member	Chris Durovich, Children's Health, Dallas	Dec. 31, 2024
Member	Phyllis Cowling, United Regional Healthcare System, Wichita Falls	Dec. 31, 2024
Staff Rep	John Hawkins, THA	Dec. 31, 2024

### **Behavioral Health Council**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Chair</b>	Selected at first meeting of 2024	Dec. 31, 2024
<b>Vice Chair</b>	Selected at first meeting of 2024	Dec. 31, 2024
<b>Member</b>	Scott Domingue, Texas Health Resources, Arlington	Dec. 31, 2024
<b>Member</b>	Theresa Fawvor, Memorial Hermann Health System, Houston	Dec. 31, 2026
<b>Member</b>	Steven (Steve) Glazier, UT Harris County Psychiatric Center, Houston	Dec. 31, 2026
<b>Member</b>	Edgar (Ed) Prettyman, Psy.D, Texas NeuroRehab Center, Austin	Dec. 31, 2026
<b>Member</b>	Becky Tresnicky, Valley Baptist Medical Center, Brownsville	Dec. 31, 2026
<b>Member</b>	Marie Alvarez, Rio Vista Behavioral Health, El Paso	Dec. 31, 2026
<b>Staff Rep</b>	Sara Gonzalez, THA	Dec. 31, 2024
<b>Staff Rep</b>	Erika Ramirez, THA	Dec. 31, 2024

### **Rural Hospital Council**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Chair</b>	Kurt Sunderman, Rice Medical Center, Eagle Lake	Dec. 31, 2024
<b>Vice Chair</b>	Will be appointed by RHC at first meeting in 2024	Dec. 31, 2024
<b>Member</b>	Melanie Richburg, DNP, Lynn County Hospital District, Tahoka	Dec.31, 2026
<b>Member</b>	Emilee Stratton, Childress Regional Medical Center	Dec. 31, 2026
<b>Member</b>	Daphne Blake, Guadalupe Regional Medical Center, Seguin	Dec. 31, 2026
<b>Member</b>	Laci Harris, Crane Memorial Hospital	Dec. 31, 2026
<b>Member</b>	Andy Fortenberry, Titus Regional Medical Center	Dec. 31, 2026

**Rural Hospital Council (continued)**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Member</b>	Christopher (Chris) Zeringue, TMC Bonham Hospital	Dec. 31, 2026
<b>Member</b>	Alma Martinez, Maverick County Hospital District, Eagle Pass	Dec. 31, 2026
<b>Member</b>	Denise McMahan, Cuero Regional Hospital	Dec. 31, 2026
<b>Member</b>	Billie Bell, Medina Healthcare System, Hondo	Dec. 31, 2026
<b>Member</b>	Yvette Riker, DNP, Reeves Regional Health, Pecos	Dec. 31, 2026
<b>Member</b>	Michael (Mike) Huff, Olney Hamilton Hospital	Dec. 31, 2026
<b>Ex-Officio Member</b>	Holly Holcomb, RN, Childress Regional Medical Center	Dec. 31, 2025
<b>Ex-Officio Member</b>	James Vanek, Columbus Community Hospital	Dec. 31, 2024
<b>Staff Rep</b>	Al Goforth, THA	Feb. 16, 2024
<b>Staff Rep</b>	Chris Felton	Dec. 31, 2024

**Quality and Patient Safety Council**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Chair</b>	Michael (Mike) Lane, M.D., Parkland Health, Dallas	Dec. 31, 2024
<b>Vice Chair</b>	Vacant	Dec. 31, 2024
<b>Member</b>	Erin Clevenger, RN, Memorial Medical Center	Dec. 31, 2026
<b>Member</b>	Kathleen (Kathy) Dassler, RN, Rio Grande Regional Hospital, McAllen	Dec. 31, 2026
<b>Member</b>	Lutano (Louie) Villareal, Starr County Memorial Hospital, Rio Grande City	Dec. 31, 2026
<b>Member</b>	Kelly Dunavant, Texas Health Harris Methodist Hospital Fort Worth	Dec. 31, 2026
<b>Member</b>	Gerardo Flores, DNP, RN, CHRISTUS Health, Irving	Dec. 31, 2026
<b>Member</b>	Erin Erb, HCA Houston Healthcare	Dec. 31, 2026
<b>Member</b>	Kathy Griffis, Titus Regional Medical Center, Mount Pleasant	Dec. 31, 2025

**Quality and Patient Safety Council (continued)**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Member</b>	Cyndi Isaacs, RN, Solara Hospital Harlingen Brownsville Campus	Dec. 31, 2025
<b>Member</b>	Elaine Ivey, RN, Peterson Health, Kerrville	Dec. 31, 2025
<b>Member</b>	Judy Krupala, RN, Cuero Regional Hospital	Dec. 31, 2025
<b>Member</b>	TaShauna McCray, DNP, RN, HCA Houston Healthcare West	Dec. 31, 2025
<b>Member</b>	Gerardo Garcia, Childress Regional Medical Center	Dec. 31, 2025
<b>Member</b>	Timothy (Tim) Ols, Baylor Scott & White Medical Center – Marble Falls	Dec. 31, 2024
<b>Member</b>	Ashley Sacriste, West Oaks Hospital, Houston	Dec. 31, 2024
<b>Member</b>	Leticia A. Shanley, M.D., Children’s Hospital of San Antonio	Dec. 31, 2024
<b>Member</b>	Wesley (Wes) Tidwell, Ascension Seton Medical Center Austin	Dec. 31, 2024
<b>Member</b>	Christin Timmons, RN, Baylor Scott & White Medical Center – Centennial	Dec. 31, 2024
<b>Member</b>	Rhonda Unruh, RN, Guadalupe Regional Medical Center, Seguin	Dec. 31, 2024
<b>Staff Rep</b>	Sara Gonzalez, THA	Dec. 31, 2024
<b>Staff Rep</b>	Matt Turner, THA	Dec. 31, 2024

**Policy Committee on Hospital Contracting and Payment**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Chair</b>	Kevin Barron, University Health, San Antonio	Dec. 31, 2024
<b>Vice Chair</b>	Michelle Stevens, Haskell Memorial Hospital	Dec. 31, 2024
<b>Member</b>	Christopher Ballesteros, Peterson Health, Kerrville	Dec. 31, 2024
<b>Member</b>	Cindy S. Blackwell, St. David’s Healthcare, Austin	Dec. 31, 2024
<b>Member</b>	Terri Contreras, Uvalde Memorial Hospital	Dec. 31, 2024
<b>Member</b>	Christy DeVries, CHI St. Luke’s Health, Houston	Dec. 31, 2024

**Policy Committee on Hospital Contracting and Payment (continued)**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Member</b>	Allen Groves, Methodist Dallas Medical Center	Dec. 31, 2024
<b>Member</b>	Deana A. Henk, Guadalupe Regional Medical Center, Seguin	Dec. 31, 2024
<b>Member</b>	Lindy Lauderdale, Covenant Medical Center, Lubbock	Dec. 31, 2024
<b>Member</b>	Kristi Lee, Kindred Hospital Houston Northwest	Dec. 31, 2024
<b>Member</b>	Michelle Lindsley, Memorial Hermann Health System, Houston	Dec. 31, 2024
<b>Member</b>	Adriane Mahnken, Ascension Texas, Austin	Dec. 31, 2024
<b>Member</b>	Juan Navarro, Doctors Hospital at Renaissance, Edinburg	Dec. 31, 2024
<b>Member</b>	Adele Paulett, CHRISTUS Health, Irving	Dec. 31, 2024
<b>Member</b>	Vivian Rose, Houston Methodist Hospital	Dec. 31, 2024
<b>Member</b>	Julie Tipps, Baylor Scott & White Health, Dallas	Dec. 31, 2024
<b>Member</b>	Angela Wetzels, Tenet Health, Dallas	Dec. 31, 2024
<b>Staff Rep</b>	Cameron Duncan, J.D., THA	Dec. 31, 2024
<b>Staff Rep</b>	Matt Turner, THA	Dec. 31, 2024

**Policy Committee Reimbursement**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Chair</b>	William Galinsky, Baylor Scott & White Health, Temple	Dec. 31, 2024
<b>Vice Chair</b>	Diana Strupp, Tenet Health, Dallas	Dec. 31, 2024
<b>Member</b>	Alma Alexander, Cuero Regional Hospital	Dec. 31, 2024
<b>Member</b>	Michala D. Ashley, UT Health East Texas, Tyler	Dec. 31, 2024
<b>Member</b>	Kevin Burns, Houston Methodist	Dec. 31, 2024
<b>Member</b>	Carol Daulton, Texas Health Resources, Arlington	Dec. 31, 2024

**Policy Committee Reimbursement (continued)**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Member</b>	Keri Disney-Story, Parkland Health, Dallas	Dec. 31, 2024
<b>Member</b>	Rick Ford, CHRISTUS Health, Irving	Dec. 31, 2024
<b>Member</b>	Alfonso Gonzalez, Doctors Hospital at Renaissance, Edinburg	Dec. 31, 2024
<b>Member</b>	Eric Graves, Community Health Systems, Inc., Franklin, TN	Dec. 31, 2024
<b>Member</b>	Charles (Charlie) Greenberg, UT Southwestern Medical Center, Dallas	Dec. 31, 2024
<b>Member</b>	Bob Halinski, Universal Health Services, Inc., King of Prussia, PA	Dec. 31, 2024
<b>Member</b>	Steven (Steve) Hand, Memorial Hermann Health System, Houston	Dec. 31, 2024
<b>Member</b>	Julie L. Holly, Ascension Health, Austin	Dec. 31, 2024
<b>Member</b>	Christopher (Reed) Hurley, University Health, San Antonio	Dec. 31, 2024
<b>Member</b>	Stephen W. Kimmel, Cook Children's Medical Center, Fort Worth	Dec. 31, 2024
<b>Member</b>	Becky Korenek, The University of Texas Medical Branch, Galveston	Dec. 31, 2024
<b>Member</b>	Larry Martin, HCA Healthcare, Addison	Dec. 31, 2024
<b>Member</b>	Michael Nunez, University Medical Center of El Paso	Dec. 31, 2024
<b>Member</b>	Jerry Pickett, Goodall-Witcher, Healthcare, Clifton	Dec. 31, 2024
<b>Member</b>	Terry Scoggin, Titus Regional Medical Center, Mount Pleasant	Dec. 31, 2024
<b>Member</b>	Robert E. Simon, Texas Children's Hospital, Houston	Dec. 31, 2024
<b>Member</b>	Jeremy Walker, Hendrick Health System, Abilene	Dec. 31, 2024
<b>Member</b>	Gregory (Greg) Sheeler, Shannon Medical Center, San Angelo	Dec. 31, 2024
<b>Member</b>	Aimee Plowman, Methodist Health System, Dallas	Dec. 31, 2024
<b>Member</b>	Trey Twilligear, United Regional Medical Center, Wichita Falls	Dec. 31, 2024

### Policy Committee Reimbursement (continued)

Position	Appointed Members	Term Expires
Member	Timothy Miner, Ardent Health Services, Nashville, TN	Dec. 31, 2024
Staff Rep	Anna Stelter, THA	Dec. 31, 2024

### Emerging Leadership Forum

Position	Appointed Members	Term Expires
Chair	Debbie DeMeo, LMSW, ScionHealth/Kindred Healthcare, Houston	Dec. 31, 2024
Vice Chair	Collin A. McLarty, Yoakum County Hospital, Denver City	Dec. 31, 2024
Member	William Acuff, Baylor Scott and White Health – Quality Alliance	Dec. 31, 2026
Member	Marie Alvarez, Rio Vista Behavioral Health, El Paso	Dec. 31, 2026
Member	Collin A. McLarty, Yoakum County Hospital, Denver City	Dec. 31, 2026
Member	Abiola Aneybe, Kindred Hospital Dallas Central	Dec. 31, 2026
Member	Elaine Bennett, Guadalupe Regional Medical Center – Foundation, Seguin	Dec. 31, 2026
Member	Stephanie Caples, PhD, Midland Health – Behavioral Health Center, Midland	Dec. 31, 2026
Member	Rebecca Deen, Medina Healthcare System, Hondo	Dec. 31, 2026
Member	Jose A. Echavarria, Woodland Heights Medical Center, Lufkin	Dec. 31, 2026
Member	Katherine Fieldler, Texas Health Presbyterian Hospital, Allen	Dec. 31, 2026
Member	Jackie Fishmerman, St. Luke's Health/CommonSpirit, Houston	Dec. 31, 2026
Member	Adrian Flores, M.D., Houston Behavioral Healthcare Hospital	Dec. 31, 2026
Member	Justin Glenney, Memorial Hermann Rockets Orthopedic Hospital, Houston	Dec. 31, 2026



### Emerging Leadership Forum (continued)

Position	Appointed Members	Term Expires
Member	Sarah Hogan, Plum Creek Recovery Ranch/Signature Healthcare Services, LLC, Lockhart	Dec. 31, 2026
Member	Marci Holub, Memorial Hermann Health System, Houston	Dec. 31, 2026
Member	Frances A. Monroe, Memorial Hermann Health System, Houston	Dec. 31, 2026
Member	Paige Pritchett, LMSW, Texas Health Clearfork, Fort Worth	Dec. 31, 2026
Member	David Troublefield, PhD, Knox County Hospital, Knox City	Dec. 31, 2026
Member	Ricardo Villanueva, Sun Behavioral, Houston	Dec. 31, 2026
Staff Rep	Corey Cotton, THA	Dec. 31, 2024
Staff Rep	Lindsay Thompson, THA Foundation	Dec. 31, 2024

### Communications Council

Position	Appointed Members	Term Expires
Chair	April Foran, Parkland Health, Dallas	Dec. 31, 2024
Vice Chair	Tracie Smith, Titus Regional Medical Center, Mount Pleasant	Dec. 31, 2024
Member	Lynn Bruton, Hendrick Health System, Abilene	Dec. 31, 2024
Member	Leigh Strobe, CHRISTUS Health, Dallas	Dec. 31, 2024
Member	Tim Rye, Peterson Health, Kerrville	Dec. 31, 2024
Member	David Troublefield, Knox County Hospital, Knox City	Dec. 31, 2024
Member	Leigh Cardenas, DHR Health, Edinburg	Dec.31, 2024
Member	Ashley Lowe, Medina Healthcare, Hondo	Dec. 31, 2024
Member	Kimberly Walton, Texas Health Resources, Arlington	Dec. 31, 2024

**Communications Council (continued)**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Member</b>	Kathleen Beathard, Medical City Healthcare, Dallas	Dec. 31, 2024
<b>Member</b>	Jennifer Hudson, Ascension Texas	Dec. 31, 2024
<b>Member</b>	Natasha Barrett, Texas Children's Hospital, Houston	Dec. 31, 2024
<b>Member</b>	Shona Sowell, Texas Health Hospital Frisco	Dec. 31, 2024
<b>Staff Rep</b>	Carrie Williams	Dec. 31, 2024

**HOSPAC Board**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Chair</b>	Ajith Pai, Texas Health Harris Methodist Hospital SW Fort Worth	Dec. 31, 2025
<b>Vice Chair</b>	Jorge Leal, Laredo Medical Center	Dec. 31, 2025
<b>Immediate Past Chair</b>	Adam Willmann, Goodall-Witcher Healthcare, Clifton	Dec. 31, 2025
<b>Secretary-Treasurer</b>	Carrie Kroll, THA	Dec. 31, 2025
<b>Director Region 1</b>	Norman (Norm) Archibald, Hendrick Health System, Abilene	Dec. 31, 2025
<b>Director Region 1</b>	Joel Ballew, Texas Health Resources, Arlington	Dec. 31, 2025
<b>Director Region 1</b>	Robert Fries, Children's Health, Dallas	Dec. 31, 2025
<b>Director Region 1</b>	Brian Bessent, Hendrick Medical Center, Abilene	Dec. 31, 2025
<b>Director Region 1</b>	John Phillips, Methodist Dallas Medical Center	Dec. 31, 2025
<b>Director Region 2</b>	Frank Brown, Encompass Health Southwest Region, Houston	Dec. 31, 2025
<b>Director Region 2</b>	Kevin Roberts, AdventHealth Central Texas, Killeen	Dec. 31, 2025
<b>Director Region 2</b>	Kyle Armstrong, Baylor Scott & White North Texas, Dallas	Dec. 31, 2025
<b>Director Region 2</b>	James (Jim) Parisi, CHI St. Luke's Health – The Woodlands Hospital	Dec. 31, 2025
<b>Director Region 2</b>	James (Warren) Robicheaux, Matagorda Regional Medical Center, Bay City	Dec. 31, 2025

**HOSPAC Board (continued)**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>Director Region 2</b>	Elaine Bennet, Guadalupe Regional Medical Center, Seguin	Dec. 31, 2025
<b>Director Region 2</b>	Mandy Westerman, LCSW, Universal Health Services, Inc., Kingwood	Dec. 31, 2025
<b>Director Region 3</b>	Allen Harrison, Medical City Healthcare, Dallas	Dec. 31, 2025
<b>Director Region 3</b>	Vacant	Dec. 31, 2025
<b>Director Region 4</b>	Sally Hurt-Deitch, Ascension Health, El Paso	Dec. 31, 2025
<b>Director Region 4</b>	Clay Taylor, Covenant Children's Hospital, Lubbock	Dec. 31, 2025
<b>Director At Large, THA Board</b>	Jacob Cintron, University Medical Center of El Paso	Dec. 31, 2025
<b>Director At Large, THA Board</b>	Jim Kendrick, Community Hospital Corporation, Plano	Dec. 31, 2025
<b>Director At Large, Government</b>	Freddy Warner, J.D., Memorial Hermann Health System, Houston	Dec. 31, 2025
<b>Director At Large, Government</b>	Meghan Weller, HCA Healthcare, Austin	Dec. 31, 2025
<b>Director At Large, Nursing</b>	Jane McCurley, DNP, Methodist Hospital, San Antonio	Dec. 31, 2025
<b>Director At Large, Operations</b>	Donald Baker, UT Health East Texas, Tyler	Dec. 31, 2025
<b>Director At Large, Operations</b>	Gabriela Saenz, J.D., CHRISTUS Health, Irving	Dec. 31, 2025
<b>Director At Large, Operations</b>	Daniel (Dan) Morales, Houston Methodist	Dec. 31, 2025
<b>Director At Large, Public Relations</b>	Palmira (Pal) Arellano, Methodist Healthcare San Antonio	Dec. 31, 2025
<b>Director At Large, Finance</b>	Stephen Kimmel, Cook Children's Medical Center, Fort Worth	Dec. 31, 2025
<b>THT Representative</b>	Joe Bob Burgin, CHRISTUS Trinity Sulphur Springs	Dec. 31, 2025
<b>THT Representative</b>	George Farris, Memorial Hermann Health System, Houston	Dec. 31, 2025

**HOSPAC Board (continued)**

<b>Position</b>	<b>Appointed Members</b>	<b>Term Expires</b>
<b>THT Representative</b>	Andrew (Andy) Stern, Medical City Dallas	Dec. 31, 2025
<b>TORCH Representative</b>	Christy Francis, Hemphill County Hospital District, Canadian	Dec. 31, 2025
<b>TORCH Representative</b>	Rebecca McCain, Electra Memorial Hospital	Dec. 31, 2025
<b>Director Region 3</b>	Vacant	Dec. 31, 2025
<b>Director Region 4</b>	Sally Hurt-Deitch, Ascension Health, El Paso	Dec. 31, 2025
<b>Director Region 4</b>	Clay Taylor, Covenant Children's Hospital, Lubbock	Dec. 31, 2025

## RECOMMENDATION TO THE THA BOARD OF TRUSTEES

November 10, 2023

### THA Nominating Committee

The THA Nominating Committee recommends the following individual for the 2023 THA Board of Trustees to fill a vacancy.

#### **THA Board of Trustees**

- Jorge Leal, CEO, Laredo Medical Center, (term expires at the next annual election of the voting membership, Oct. 2024)

Respectfully submitted,

*Chair Erol Akdamar, HCA Healthcare, Nashville*

*Erin S. Asprec, Memorial Hermann Health System, Houston*

*Sam Bagchi, M.D., CHRISTUS Health, Irving*

*Barclay Berdan, Texas Health Resources, Arlington*

*Marc L. Boom, M.D., Houston Methodist*

*Phyllis A. Cowling, CPA, United Regional Health Care System, Wichita Falls*

*Brad Holland, Hendrick Health System, Abilene*

*Terry Scoggin, CPA, Titus Regional Medical Center, Mount Pleasant*

## REPORT TO THE THA BOARD OF TRUSTEES

November 10, 2023

### THA Legends Award Nomination

#### Background

The THA Legends Award is a special award of merit given to those leaders who went above and beyond the call of duty for hospitals, patients and the health care industry throughout their careers. Honorees are retired hospital or health care system CEOs who served in Texas and have made significant contributions to THA and to the health care industry. Past recipients include Doug Hawthorne (2021), Michael C. Waters (2017) and Larry Mathis (2016). THA has received a nomination from a past chair that Elmer G. Ellis be considered for the Legends Award.

**RECOMMENDATION:** That Elmer G. Ellis be recognized with the THA Legends Award.

Ellis was the former longtime president/CEO of East Texas Medical Center Regional Healthcare System. Ellis retired in 2018 after 50 years of leadership with Tyler-based ETMC. The hospital was part of the merger that created UT Health East Texas.

Ellis was born on March 5, 1941, in Paris, Texas, the son of Netta Crouch Ellis and Clarence

Elmer Ellis. He worked four years at St. Joseph Hospital in Paris before moving to Tyler in 1968 and assumed the role of assistant administrator of what was then known as Medical Center Hospital. He became the president/CEO in 1985, a move that launched ETMC's rise into a multi-hospital health network serving East Texas. Ellis was a pioneer in exploring the possibilities of aligning with smaller communities to extend care into the region by developing a regional network of facilities and services with a goal of providing a continuum of care for East Texans.

Under Ellis' leadership, ETMC Tyler was designated as a Level I Trauma Center and its centers of excellence broadened to include advanced specialties in cardiology, cancer, neurology, movement disorders, behavioral health and kidney transplantation. Ellis also oversaw the development of East Texas Medical Center EMS into one of the largest not-for-profit providers of ambulance services in the region. In 2011, as requested through a charitable gift from The Robert M. Rogers Foundation, the emergency department at ETMC Tyler was named the Elmer G. Ellis Trauma Center.

He was a Fellow of the American College of Healthcare Executives and a past chairman of the Texas Hospital Association. He was honored with THA's Earl M. Collier Award for Distinguished Healthcare Administration in 2006. Other honors include induction in the Junior Achievement Business Hall of Fame and recognition from the Boy Scouts of America with the Distinguished Citizen Good Turn Award. Over the years, he served on boards of many agencies.

As chairman of THA, Ellis was a tireless advocate for rural health care and Texas hospitals. He always emphasized a patient-focused philosophy and led THA through a critical time of change and innovation. He was an exceptional chairman who always made grassroots advocacy a priority.

Respectfully submitted,

John Hawkins  
President/CEO

## **REPORT TO THE THA BOARD OF TRUSTEES**

November 10, 2023

### **State Advocacy Update**

#### **88<sup>th</sup> Legislature, Third Special Session Update**

Governor Abbott announced the Third Special Session of 2023, which began on Monday, October 9th. Among the specifically enumerated issues for this Special Session was a call for legislation prohibiting COVID-19 vaccine mandates by private employers.

THA met directly and repeatedly with staff for Sen. Middleton, Lieutenant Governor Patrick, Governor Abbott and with Rep. Leach to outline concerns with a vaccine prohibition. As filed, S.B. 7 prohibited any employer, including hospitals, from adopting or enforcing a COVID-19 vaccine mandate and prohibit employers from taking an “adverse action” against an employee or contractor who refused that vaccination. THA advocated to have hospitals excluded from the legislation.

THA’s Cesar Lopez testified against S.B. 7 during the Senate Health and Human Services Committee meeting outlining that current Texas law, via Health and Safety Code Chapter 224, regulates hospital policies for any vaccination that might be required of hospital staff and contractors. In the end, THA was successful in securing changes to S.B. 7 that allows hospitals the ability to “enforce a reasonable policy” to require employees who aren’t vaccinated for COVID-19, and in direct and routine contact with patients, to use personal protective equipment, and latitude for hospitals to take other protective action. The Senate approved version of S.B. 7 requires the Texas Department of State Health Services to determine the parameters of what is reasonable concerning hospital policies given their infectious disease expertise.

The House debated S.B. 7 on Wednesday, October 25, editing the legislation so that it includes medical students in the group of individuals that may not be mandated to receive the COVID-19 vaccine and increased the fine for each violation to \$50,000. We now wait to see if the legislation will go to conference committee to debate the edits made in the House.

An updated status of SB 7 will be provided to the Board at the November board meeting.

#### **Workforce Advocacy Update**

On Sept. 22 Texas Workforce Commission Chairman Bryan Daniel partnered with the Texas Hospital Association to host a roundtable discussion to address workforce challenges affecting the hospital industry. Hospitals were asked to send their leadership teams to engage in an open discussion on how to improve Texas’ health care workforce. A total of 14 THA member-hospitals were represented at the event, along with Educate Texas, The Texas Business Leadership Council and the Texas Hospital Association.

Chairman Daniel recognized that nurses represent the largest job vacancy rate in Texas at 15 percent. This is not a new problem — nurses have had the highest job vacancy rate in Texas for the past ten years. However, hospital leaders noted that they are experiencing workforce challenges in all disciplines.

Representatives from the TWC and Educate Texas gave presentations on existing programs available to increase the health care workforce: ApprenticeshipTexas, Jobs and Education for Texans (JET) and Pathways in Technology Early College High School (P-TECHs). The TWC ApprenticeshipTexas program is a state initiative that works with employers to create new apprenticeship programs registered with the U.S. Department of Labor. This program can help hospital up-skill their workers. The JET program provides grants to buy and install equipment for career and technical education (CTE) courses. Eligible recipients include public junior, state or technical colleges, independent school districts and open-enrollment charter schools in partnership with a public junior, state, or technical college, so it is

crucial for hospitals to develop relationship with colleges, universities and public schools in their communities. Currently, about 23 percent of JET grants are allocated towards health care. P-TECHs are open-enrollment high schools that allow students least likely to attend college an opportunity to receive both a high school diploma and a credential and/or an associate degree. The single biggest factor in getting a high schooler involved in an industry is based on whether they know someone in these jobs and P-TECHs expose high-schoolers to the health care industry at a younger age. There are 80 P-TECH high schools that have selected healthcare.

Chairman Daniel asked hospitals, “What’s the one thing you wish someone was doing relative to workforce issues?” Hospitals described persisting challenges with the pay differential between faculty and clinical workers and asked for help addressing it. The number one call Chairman Daniel receives from all industries concerns frustrations about qualified, smart students who want to get trained but there are no trainers. Another hospital brought up a regulatory challenge with Certified Nursing Assistants – that a long-term care rotation is required. TWC committed to look into the issue. There was also discussion about challenges with faculty-to-staff ratios.

Chairman Daniel hopes to continue the discussion with more meetings in the future so that the TWC can better support the hospital and healthcare industries.

the guidance letter prior to that date. The letter closed by reinforcing THA’s commitment to support price transparency efforts but stressed that such efforts should be consistent with operational realities and provided in a manner that does not increase the cost of health care.

### **Erythromycin Ophthalmic Ointment Shortage**

There is a nationwide shortage of erythromycin ointment due to a manufacturer leaving the market. Two manufacturers remain and have said they are working hard to fill the void and produce ample product. The ointment is applied to the eyes of newborns to prevent eye infections, most notably ophthalmia neonatorum caused by *N. gonorrhoeae*. Texas statute, and the neonatal standard of care, dictates the ointment be applied to newborns within 2-hours after birth.

THA was contacted by a large medical system with minimal remaining supply. CDC guidance, released in June 2023, states that if erythromycin ointment is unavailable, infants at risk for exposure to *N. gonorrhoeae*, especially those born to a mother at risk for gonococcal infection or with no prenatal care, can be administered ceftriaxone 25–50 mg/kg body weight IV or IM, not to exceed 250 mg in a single dose. Other topical medications are not recommended: tetracycline ophthalmic ointment and silver nitrate are no longer available in the United States; gentamicin was associated with chemical conjunctivitis during the last erythromycin shortage; and povidone-iodine has limited data on its benefits and harms.

If you encounter similar supply issues, please alert Carrie Kroll or Erika Ramirez. They will remain in contact with DSHS and keep agency leaders informed of where shortages are most acute and if additional resources are required.

### **SUBMITTED BY:**

Steve Wohleb, J.D.  
Senior Vice President, General Counsel

Jennifer Banda, J.D.  
Senior Vice President, Advocacy and Public Policy



# Federal Advocacy Update

Report to the THA Board of Trustees  
by Cameron Krier Massey, JD, MPH

November 2023

## THA Advocacy:

- **THA letter** to congressional delegation about **priority hospital issues** (Sept. 2023).
- Texas Republican and Democratic **delegation letters to CMS** about proposed rule on Medicaid financing.
  - Multi-hospital association thank you letters to Republican/Democratic delegation members.
  - THA educational resources: explainer document, video about Texas Medicaid and video about CMS efforts to restrict financing.
- THA response to House Budget Committee **Health Care Task Force RFI** about health care costs and innovation.
- THA response to House Committee on **Ways and Means RFI** on rural health.

## Noteworthy Committee/Floor Activity:

- House floor vote withdrawn: The Lower Costs, More Transparency Act (HR 5378).
- Senate HELP Committee (9/21): Passed the bipartisan Primary Care and Health Workforce Act (S. 2840), which includes site neutral policies, workforce funding and a prohibition on certain facility fees.
- Senate HELP Committee Chairman Bernie Sanders releases report on tax exempt hospitals and CEO compensation.
  - AHA response.
- Senate Finance Committee hearing on Medicare Advantage (10/18).
- Chairmen Wyden/Pallone announce investigation into Medicaid Managed Care Organizations.
- House Energy and Commerce Health Subcommittee Hearing (10/19): What's the Prognosis?: Examining Medicare Proposals to Improve Patient Access to Care & Minimize Red Tape for Doctors.
- House Energy and Commerce Committee Republican proposal to address drug shortages, including oversight of 340B.

- House Budget Committee Releases FY 2024 Budget Resolution.

Miscellaneous:

- Replay of U.S. Department of Education webinar on Public Service Loan Forgiveness Program (PSLF) – new federal loan forgiveness for eligible physicians in Texas and California.

## Texas Hospital Association

### Report on Key Advocacy Activities and Initiatives

October 25, 2023

#### **AHA Submits Comments to House Hearing on Medicare Legislative Proposals**

**The issue:** In a statement submitted to the House Energy and Commerce Health Subcommittee for an Oct. 19 hearing on legislative proposals to increase access to care and reduce administrative burden in the Medicare program, AHA voiced support for legislation that would streamline prior authorization and certain alternative payment model requirements in the Medicare Advantage program; update payment and ease reporting for Medicare clinical diagnostic laboratory services; streamline Medicare quality reporting; and prevent Medicare from publicizing a telehealth provider's home address.

**AHA view:** However, AHA strongly opposed any legislation that would ease growth restrictions on physician-owned hospitals, which tend to select the most profitable patients and services, jeopardizing communities' access to full-service hospital care.

For the [Oct. 19 statement](#), go to [www.aha.org/testimony](http://www.aha.org/testimony).

#### **Infographic Explains How Senate HELP Bill Hurts Access to Care**

**The issue:** A new infographic by AHA explains how the Bipartisan Primary Care and Health Workforce Expansion Act's (S. 2840) proposal to eliminate facility fees for telehealth services will impact access to care.

**AHA view:** We urge Congress to oppose eliminating facility fees for telehealth services, which would reduce access to care for patients.

**Site-neutral Advocacy Alliance Call:** The AHA's Site-neutral Advocacy Alliance will meet on Thursday, Oct. 26 at 2 p.m. ET. [Register here.](#)

For the infographic, [click here.](#)

#### **New Coalition to Advocate for Policies to Address Health Care Workforce Crisis**

**The issue:** A new coalition, whose founding members include the AHA, will advocate for "common-sense solutions" to the severe staffing shortage plaguing the nation's health care system. The Healthcare Workforce Coalition will advocate for policies to expand educational programs to prepare nurses, physicians and allied health professionals; retain the existing health care workforce; and attract foreign-trained clinical workers.

**AHA view:** The coalition urged Congress to quickly pass bipartisan proposals to bolster and protect the health care workforce, including the Safety from Violence for Healthcare Employees (SAVE) Act and Healthcare Workforce Resilience Act.

For more, see the [Oct. 18 AHA News](#) and go to <https://healthcareworkforce.org>.

#### **CDC Reports Increase in Health Worker Harassment, Poor Mental Health**

**The issue:** The share of health workers who reported feeling threatened or harassed by patients or others at work more than doubled between 2018 and 2022 to 13.4%, according to a new CDC report based on national survey data.

**AHA view:** AHA strongly supports the bipartisan, bicameral Safety from Violence for Healthcare Employees (SAVE) Act, legislation that would give health care workers the same legal protections against assault and intimidation that flight crews and airport workers have.

For the [Oct. 24 AHA News](#) with more, go to [www.aha.org/news](http://www.aha.org/news). For additional resources, go to [www.aha.org/workforce](http://www.aha.org/workforce) and [www.aha.org/HAV](http://www.aha.org/HAV).

#### **National Poll: Hospital Systems Make Care Easier to Access, Coordinate**

**The issue:** Hospital systems make it easier to access and coordinate care, according to a national survey of their patients conducted by Morning Consult for the AHA.

**AHA view:** Hospital systems play a pivotal role in preserving and advancing care in communities and are always searching for better, more effective ways to improve the overall patient experience. This new poll reflects that.

For more, see the [Oct 23 Press Release](#) and [Infographic](#).

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## **Agencies Issue Cyberthreat Alerts, Risk Mitigation Resources**

**The issue:** Federal agencies this week released guidance to help organizations reduce the risk of ransomware incidents and phishing attacks, and updated guidance to help software manufacturers demonstrate their commitment to secure by design principles and customers ask for products that are secure by design.

**AHA view:** In the past two weeks government agencies have not only been very pro-active in warning us of the latest cyber threats, but have also issued very useful resources to help us counter those threats.

For more, see the [Oct. 20 AHA News](#) and go to [www.aha.org/cybersecurity](http://www.aha.org/cybersecurity).

## **AHA Launches Program to Help Members Advance Health Equity**

**The issue:** The AHA's Institute for Diversity and Health Equity Oct. 24 launched the Equity Transformation Partner program to connect AHA members with practitioners and service providers who can help them advance on their diversity, inclusion and health equity journey in alignment with AHA's Health Equity Roadmap.

For the [Oct. 24 AHA News](#) with more, go to [www.aha.org/news](http://www.aha.org/news).

## **IHF Tool to Support Environmental Stewardship**

**The issue:** The International Hospital Federation's Geneva Sustainability Centre, in partnership with Deloitte, launched a Sustainability Accelerator Tool Oct. 24 to help hospital and health care leaders assess and track organizational efforts to reduce emissions and promote environmental stewardship. The AHA, a founding member of IHF, will help promote the tool to U.S. hospitals.

For more, see the [Oct. 24 AHA News](#) and the [IHF webpage](#).

## **Apply for the 2024 Dick Davidson NOVA Awards by Nov. 13**

**The issue:** The AHA is accepting applications through Nov. 13 for the Dick Davidson NOVA Award, which celebrates outstanding collaboration by hospitals and health systems to measurably improve community health. The award will honor five AHA members for their collaborative efforts to advance community health.

For more, go to [www.aha.org/nova](http://www.aha.org/nova).

## **Podcasts, Blogs and Videos**

**Blog – Physician-owned Hospitals Cherry-pick Patients:** Physician-owned hospitals cherry-pick healthy and wealthy patients, provide limited emergency services and increase costs for patients, providers and the federal government. Read at [www.aha.org/blog](http://www.aha.org/blog).

**Blog – Expanding Access to Care No Matter Where They May Be:** While telehealth use has skyrocketed these last few years, our laws have not kept up. Read at [www.aha.org/blog](http://www.aha.org/blog).

**Podcast –Social Determinants of Health:** President and CEO John Chessare, M.D., shares how GBMC HealthCare began investing in its Baltimore community by specifically focusing on social determinants of health. Listen at [www.aha.org/advancing-health-podcast](http://www.aha.org/advancing-health-podcast).

**Podcast – A Commitment to Inclusion:** Two leaders from South Dakota-based Monument Health discuss the rural health system's health equity journey, which captured this year's AHA Carolyn Boone Lewis Equity of Care Award. Listen at [www.aha.org/advancing-health-podcast](http://www.aha.org/advancing-health-podcast).

## **Upcoming Events**

Here's a look at AHA educational opportunities available at [www.aha.org/calendar](http://www.aha.org/calendar).

### ***FDA Webinar on Laboratory Developed Tests***

**Oct. 31 at 1 p.m. ET:** The FDA will host a webinar to review its recent proposed rule for laboratory developed tests, which would amend the agency's regulations to require most laboratory developed tests to meet the same medical device requirements as other in vitro diagnostic products. For more, see the recent [AHA Regulatory Advisory](#). [Learn more.](#)

### ***Q&A with Governance Expert***

**Nov. 1 at 1 p.m. ET:** James E. Orlikoff, AHA's national advisor on governance and leadership and a nationally recognized governance leader, will answer governance questions and share his insights on board development, challenges and strategy. [Learn more.](#)

### ***Impact of Payer Denial Tactics***

**Nov. 2 at 1 p.m. ET:** Hear the range of tactics payers are using against providers and learn how to develop strategic programs and data-driven initiatives across the clinical revenue cycle to combat these tactics. [Learn more.](#)

## **REPORT TO THE THA BOARD OF TRUSTEES**

November 10, 2023

### **THA Board Election Results**

The THA Board Election by the Association membership to fill positions on the 2024 THA Board of Trustees has been completed. Newly elected chair-elect and trustees are:

#### **Chair-Elect**

Jim Kendrick, FACHE, Community Hospital Corporation, Plano

#### **Newly Elected Trustees**

- Sam Bagchi, M.D., CHRISTUS Health, Irving
- Cory Edmondson, FACHE, Peterson Health, Kerrville
- Eric Hamon, Driscoll Children's Hospital, Corpus Christi
- Allen Harrison, Medical City Healthcare, Dallas
- Holly Holcomb, RN, Childress Regional Medical Center
- Peter McCanna, Baylor Scott & White Health, Dallas
- Charles (Chuck) Stark, FACHE, South Texas Health System, Edinburg
- Matthew (Matt) Stone, Baptist Health System, Texas Tenet Group, San Antonio
- Susan Turley, CPA, Doctors Hospital at Renaissance, Edinburg
- Adam Willmann, FACHE, Goodall-Witcher Healthcare, Clifton

#### **Continuing Officers and Trustees of the 2024 THA Board of Trustees**

- **Chair:** Brad Holland, FACHE, Hendrick health System, Abilene
- **Immediate Past Chair:** Erin Asprec, Memorial Hermann Health System, Houston
- **Secretary:** Kirk King, FACHE, Texas Health Resources, Arlington

#### **Trustees:**

- Donald Baker, CPA, UT Health East Texas, Tyler
- Jacob Cintron, FACHE, University Medical Center of El Paso
- Cris Daskevich, CHRISTUS Children's, San Antonio
- Gregory Haralson, FACHE, Memorial Hermann Texas Medical Center, Houston
- Brandy Hart, HCA Healthcare, Texas
- Jason Jennings, FACHE, Baylor Scott & White Health – College Station
- Kirk King, FACHE, Texas Health Resources, Arlington
- Douglas (Doug) Lawson, Ph.D., CHI St. Luke's Health, Houston
- Christopher (Chris) Sandles, FACHE, University Health, San Antonio
- Pamela Stoyanoff, CPA, FACHE, Methodist Health System, Dallas
- Debra (Debbie) Sukin, Ph.D., Houston Methodist The Woodlands, Shenandoah
- James Vanek, Columbus Community Hospital

#### **Additional Members of the 2024 THA Board of Trustees**

- Terry Scoggin, CPA, Titus Regional Medical Center, Mount Pleasant – COPD Chair
- Andy Davis, Ascension Texas, Austin – COPD Vice Chair
- Raul Zamora, Uvalde Memorial Hospital – THT Chair

In addition to the THA officers, the following trustees were elected to serve one-year terms on the THA Executive Committee.

**2024 THA Executive Committee**

- Sam Bagchi, M.D., CHRISTUS Health, Irving
- Jacob Cintron, FACHE, University Medical Center of El Paso
- Cris Daskevich, FACHE, CHRISTUS Children's, San Antonio
- Allen Harrison, Medical City Healthcare, Dallas
- Peter McCanna, Baylor Scott & White Health, Dallas
- Terry Scoggin, CPA, Titus Regional Medical Center, Mount Pleasant
- Susan Turley, CPA, Doctors Hospital at Renaissance, Edinburg

## 2023-2024 THA Schedule of Major Events

2023		
November	9	THA Foundation Board Meeting (Virtual)
	10	THA Executive Committee Meeting (Virtual)
		THA Board of Trustees Meeting (Virtual)
December	8	THA Retirement Plan Board Meeting
	14	THIE Board Meeting, Georgetown
2024		
January	30	THA Management Corporation Board (Virtual)
	31	THA Foundation Board Meeting (Virtual)
February	14	THA Executive Committee Meeting, Dallas
		THA Board Meeting, Dallas
	15-16	THA Annual Conference & Expo, Hyatt Regency Dallas
March	7	THIE Board Meeting, Georgetown
April	9	THA Management Corporation Board (Virtual)
	10	THA Foundation Board (Virtual)
May	3	THA Executive Committee Meeting (Virtual)
		THA Board Meeting (Virtual)
July	9-11	THIE Board Retreat, Montgomery, TX
August	20	THA Management Corporation Board (Virtual)
	21	THA Foundation Board (Virtual)
September	12-13	THA Executive Committee Meeting, Board Planning Session and Board Meeting, TBD, Dallas Area
October	22	THA Management Corporation Board (Virtual)
	23	THA Foundation Board (Virtual)
November	8	THA Executive Committee Meeting (Virtual)
		THA Board Meeting (Virtual)

## **Report to the THA Board of Trustees**

### **November 10, 2023**

**Fall Education:** Texas Healthcare Trustees is wrapping up its education calendar with webinars on reading and understanding quality dashboards, AI in health care and board considerations, and project management for executive assessments. Details can be found on [THT's website](#).

**Healthcare Governance Conference:** The 2024 Healthcare Governance Conference will be held at the Grand Hyatt San Antonio Riverwalk on July 25-27. Education sessions will cover compliance updates, implications of the 2024 election on health care policy, finance and much more. Updates can be found at [www.tht.org/hgc](http://www.tht.org/hgc).

**Governance Toolkit:** THT is adding additional resources to our governance toolkit. THT has been working on enhancing our online library of resources, samples and on-demand education so members can easily access information on governance best practices. The new resources cover committee effectiveness, meeting minutes, and compliance with the Open Meeting Act, ethics, and board conduct.

**Information:** For more information regarding this report or THT, please contact Amy Eskew ([aeskew@tht.org](mailto:aeskew@tht.org)) Texas Healthcare Trustees appreciates the affiliation with the Texas Hospital Association and looks forward to our continued partnership.

Respectfully submitted,

Joe Bob Burgin  
Chair, Texas Healthcare Trustees